



ANNUAL REPORT 2025



Our Family. MANOR | COURT | HEIGHTS | LANE | HAVEN

Where community is at home, *and life is well-lived.*

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Message from the Board Chair

DIANN BOWES

2025 marked the first year of Canterbury's three-year strategic plan. It was a year focused on ensuring our direction remains clear, resilient, and responsive to the challenges and opportunities that lie in front of us. The strategic plan is grounded in organizational identity statements that emerged from the 2024 strategic planning process.



They start with Our Belief that seniors should experience the utmost comfort, joy and fulfillment in a supportive and thriving community. Every one of us shares in Our Responsibility to partner with our residents and families to co-create and serve as THE model of excellence for seniors' housing and care. That responsibility is illustrated in Our Mandate to be in conversation and connection with those who help shape and strengthen our community; to promote evidence-based practice and innovation in seniors' care, and to have a solid business foundation that enables long-term sustainability and increased access to our services.

These statements—articulating who we are, what we stand for, and the impact we seek to have—serve as an important foundation for our decisions and priorities. As we reflect on the past year and consider the future, they remain a touchstone that helps guide our governance, align our efforts, and keep our focus firmly on our mission and the people we serve.

In a time marked by disruption and rapid change, our work together is more important than ever. We are not in a position to spend time on matters beyond our control; instead, we are concentrating on the responsibilities that properly belong to us as a Board. That requires continuing to trust one another's judgment, engaging in open and thoughtful dialogue, and, in a nod to Prime Minister Mark Carney, approaching our work with a clear understanding of the world as it is—not simply as we might wish it to be.

The upcoming Annual General Meeting brings to a conclusion my term as Board Chair. I have been surrounded by incredibly talented and hard-working people who are responsible stewards of Canterbury's strategic plan. Canterbury is in good hands, going forward.



Message from the Chief Executive Officer

HEIDI HADUBIAK

This past year has been one of meaningful progress and renewed momentum for Canterbury Foundation. I am pleased to share that we have achieved a 13% increase in occupancy, a milestone that has directly contributed to significantly improved financial performance. Most notably, we realized a 600% increase in annual operating profitability compared to 2024, an outcome that reflects both disciplined management and growing confidence in our community.



We also reached an important benchmark in quality and accountability with the successful completion of our Accreditation Canada survey. Achieving exemplary standing with only three unmet criteria and an overall score of 99% is a testament to the unwavering commitment of our team to excellence in care and service.

A key focus this year has been strengthening our culture of care through the implementation of Caregiver-Centred Care training and certification across the organization. This initiative underscores our commitment not only to our residents, but also to those who support them. By equipping our employees to better partner with and support caregivers, we are enhancing resident outcomes while helping to prevent burnout—further reinforcing the compassionate, collaborative culture that defines Canterbury.

We are also proud to see Canterbury increasingly recognized as an industry leader and innovator. Our brand has experienced a strong resurgence, and our reputation is stronger than ever. This is particularly evident in the success of our full campus of care model, launched two years ago. The Haven and Safe Haven—our enhanced supportive living and end-of-life communities—continue to operate at near full occupancy, often with waitlists, demonstrating both the demand for and the trust in the care we provide.

As CEO, I am incredibly proud of what we have accomplished together this year. We have made strong progress on the strategic objectives outlined in the first year of our new three-year plan introduced in the 2024 annual report. These achievements are the result of perseverance, resilience, and a shared commitment to excellence.

I extend my sincere gratitude to our dedicated staff and leadership team, whose hard work and compassion make all of this possible. I also thank our Board of Directors for their steadfast guidance and support. Together, we are building a stronger future for Canterbury and the communities we serve.

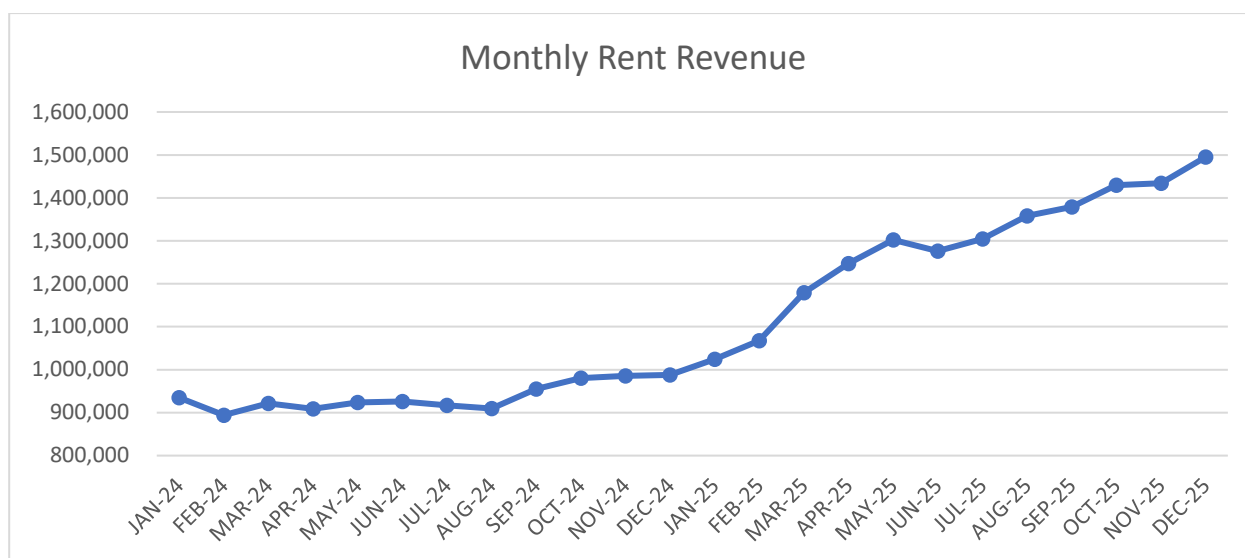


Retirement party for one of our Maintenance staff

FINANCE REPORT Michelle Marshall

2025 was another year of positive financial change and growth for Canterbury. The achievement of strategic and operational objectives, and pursuit of new opportunities, resulted in both operational and financial successes.

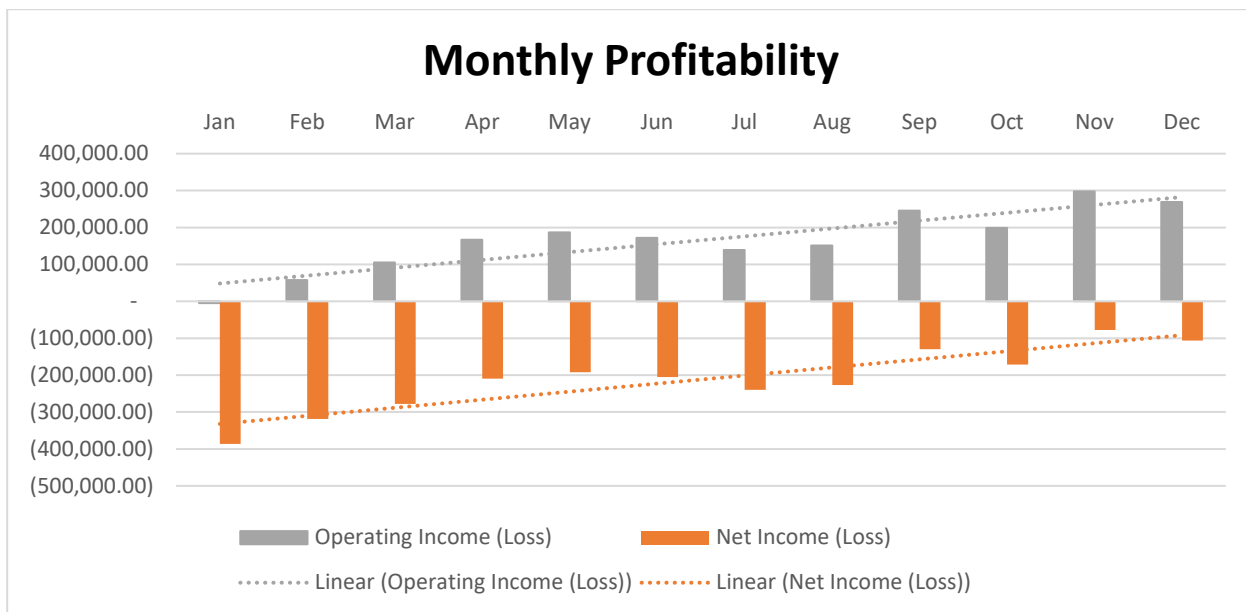
Occupancy improvement was a key strategic objective for 2025. The new leasing team generated steady monthly improvement in occupancy. This activity was enhanced by the new partnership with Assisted Living Alberta. In total we saw 13% occupancy growth from 65% to 78% during the year. This growth generated an additional \$4.4M in accommodation and resident service fees, 17% growth from 2024.



This growth in revenues allowed us to make strategic investments in processes and infrastructure. This includes the first phase of a new evergreening program for IT hardware. These replacements and upgrades improve both technical performance and reduce security risks. We have also begun the implementation process for a new payroll and human resources platform. Once complete in Q2 2026 this program is expected to improve process efficiency and provide more real time management metrics for staffing resources.

Occupancy and revenue growth during 2025 also allowed us to invest in our staffing resources. We were able to avoid initially budgeted staffing reductions and increase resources in key areas, such as health services. This resource availability will provide Canterbury with the capacity to explore new initiatives to support resident wellness and new revenue opportunities.

Increases in revenue coupled with limited strategic spending throughout the year resulted in significant profitability improvements from prior year. We generally saw month to month increases in both operating and net performance. With every month from February to December seeing an operating profit we realized an over 600% increase in annual operating profitability from 2024. Net income also increased in most months and saw an annual improvement of 41% compared to 2024.



Overall we are pleased with the progress made in 2025 and look forward to continuing the work in 2026.

LICENSING & RESIDENT STATISTICS

Sacha Cooper



2025 was a year of extraordinary momentum for the Canterbury community. Across our full campus of care, we saw meaningful growth in occupancy, continued strengthening of referral partnerships, and increasing recognition of Canterbury as a trusted destination for seniors seeking both independence and comprehensive care in one community.

Over the course of the year, **120 new residents joined Canterbury**, representing strong demand across every level of our campus—from Independent Living through to Long Term and Palliative Care. New residents moved into the community as follows: **22 residents to The Manor, 24 to The Heights, 36 to The Court, 14 to The Lane, and 24 to Haven and Safe Haven** for Long Term and Palliative Care. This sustained growth reflects both the increasing demand for high-quality seniors’ living and the confidence families, healthcare partners, and the broader community place in Canterbury’s integrated model of care.

A defining strength of the Canterbury campus continues to be our ability to support residents as their needs evolve. In 2025, **34 residents transitioned to higher levels of care within the community**, including **4 residents to The Lane, 13 to Supportive Living in The Court and The Heights, and 17 to Long Term and Palliative Care**. These internal transitions underscore the value of Canterbury’s continuum of care, allowing residents to remain within familiar surroundings, maintain relationships, and experience continuity during times when stability matters most.

As is natural within a senior living community, Canterbury also experienced **68 resident move-outs** during the year. The majority—**52 residents**—passed away after having called Canterbury home, while **13 residents transitioned to publicly funded facilities** and **3 residents relocated to be closer to family**. Each transition reflects the deeply personal journeys of the residents and families

we serve, and Canterbury remains committed to supporting these moments with compassion and dignity.

By the close of 2025, **274 residents were living across the Canterbury campus**, creating a vibrant and interconnected community supported by a comprehensive range of services and care.

Demographic trends within the community continue to mirror broader sector patterns. The **average age of incoming residents in 2025 was 84.5**, while the **average age across the campus reached 88**. Excluding Alberta Health Services admissions, the average resident age was **88.6**. These trends highlight the reality that seniors are increasingly choosing to move later in life and often with more complex care needs. Canterbury's campus model remains uniquely positioned to respond to this shift, ensuring residents can age in place while receiving the increasingly specialized supports they require.

Looking ahead, Canterbury is well positioned to build on the strong momentum of the past year. With demographic pressures continuing to shape the seniors' care landscape and demand for high-quality communities steadily increasing, Canterbury will remain focused on optimizing occupancy, strengthening healthcare partnerships, and enhancing the resident experience across the campus. By continuing to evolve our services and respond thoughtfully to the needs of Edmonton's aging population, Canterbury will remain a community where seniors can live with dignity, connection, and confidence—today and in the years to come.

HEALTH SERVICES REPORT

Stephanie Turenne



Health Services experienced a year of significant growth and transformation as occupancy increased across our communities, particularly within our highest levels of care. In response, the organization successfully recruited and developed a strong, capable clinical team to meet the rising complexity and volume of resident needs. New team members quickly adapted to Canterbury's established culture—most notably our commitment to a high standard of care and our person-centered service delivery model—ensuring consistency and quality were maintained during a period of rapid expansion.

Despite the inherent challenges that accompany such growth, the Health Services team upheld Canterbury's longstanding reputation for excellence in care. Through collaboration, adaptability, and a shared commitment to resident well-being, the team continued to deliver safe, compassionate, and high-quality services across all levels of care.



A key achievement this year was the team's leadership in preparing for and successfully completing the Accreditation Canada survey. Their dedication and rigorous approach resulted in an outstanding outcome: a 99% compliance score, with only three minor unmet criteria, and the awarding of Exemplary Standing. This achievement reflects not only the strength of clinical practices and systems, but also the deep commitment of the entire team to continuous quality improvement and excellence in resident care.

SOCIAL WORKER SERVICES

The Geriatric Social Work program continues to play a vital role in supporting residents' well-being, independence, and quality of life across our communities. Through individualized assessments, care planning, crisis intervention, and ongoing emotional and social support, the program has strengthened residents' ability to navigate complex health, housing, and life transitions. Collaboration with families, interdisciplinary teams, and external partners has further enhanced holistic, resident-centered care.

A significant highlight this year was the successful recruitment of Eleanor Whyte, who joined Canterbury in early December 2025. Eleanor brings a wealth of experience in geriatric social work, along with a deep commitment to supporting older adults. Since joining the team, she has demonstrated strong leadership, compassion, and clinical expertise, quickly establishing meaningful connections with residents and staff alike. Her passion for advocacy and person-centered care has already made a positive impact, strengthening service delivery and contributing to the continued growth of the program.

With Eleanor's addition, the organization is well-positioned to further enhance its geriatric social work services, ensuring residents receive responsive, compassionate, and high-quality support tailored to their evolving needs.

SPIRITUAL CARE SERVICES

Rev. Colleen Sanderson

Grounded in the Canterbury Foundation's belief that every senior deserves comfort, joy, and fulfillment, Spiritual Care Services remains a faithful presence among residents, families, and staff. This ministry is rooted in compassion, reverence for each person's sacred story, and a commitment to walk together in hope—especially in life's most tender moments.



Pastoral Care & End-of-Life Support

Holding Sacred Space | Built on Relationships | Inspired by Residents

Pastoral care is the act of being a sacred companion — meeting each individual with prayer, compassion, and attentive presence. Ongoing visits and spiritual support nurture connection, while gentle guidance is offered to residents and families journeying through palliative care and end of life. Rev. Colleen participated in approximately half of all Celebrations of Life, honoring each life with dignity, gratitude, and hope.

In these moments, “holding space” becomes holy work—where grief and grace meet. Residents remain our greatest teachers, revealing courage, faith, and the enduring strength of the human spirit.

Worship Services & Spiritual Programming

Faithful Community | Comfort, Joy, and Fulfillment

Spiritual gatherings foster a vibrant and inclusive faith community:

- Monthly Shabbat services, along with Rosh Hashanah and Hanukah
- Weekly worship shared by local United, Lutheran, Baptist, Anglican, Roman Catholic Clergy and laity
- Ecumenical Good Friday service and annual Celebration of Life
- “When Christmas Hurts,” offering comfort during the holiday season
- Remembrance Day service honoring sacrifice and memory

Together, these gatherings uplift hearts, honor stories, and renew the spirit.



Indigenous Engagement

Sacred Listening | Truth and Reconciliation

With humility and respect, Spiritual Care observes National Indigenous Peoples Day and Orange Shirt Day, embracing opportunities for learning and reconciliation. Through guidance from community partners, we deepen our commitment to listening, building relationship, and justice.

Education, Innovation & Faith in Practice

Formation | Reflection | Growth

Mentorship of a first-year practicum student enriched both learner and community, reflecting a shared dedication to thoughtful, compassionate care. This ongoing formation ensures that spiritual care remains both reflective and responsive.

Interdisciplinary Collaboration

Partnership | Shared Calling

Collaboration continues to strengthen care, including welcoming our new Social Worker, Eleanor. Together, we support residents and families through integrated, compassionate service grounded in shared purpose.

Community Partnerships

Together in Ministry | Strength in Relationship

We are deeply grateful for clergy and lay leaders from diverse faith traditions who lead worship and provide spiritual support. These partnerships reflect a unified commitment to serving with compassion and sustaining a thriving spiritual community.

Measuring Impact: Faithful Presence

Love in Action

Though difficult to quantify, the impact of spiritual care is seen in:

- A resident who feels heard
- A family comforted in grief
- Staff strengthened in caregiving

These moments affirm that presence itself is ministry—an offering of love, dignity, and hope.

With heartfelt gratitude, we honor residents, families, staff, volunteers, and community partners. Together, we form a living tapestry of care where each person is valued.

As we continue this shared journey, may we remain rooted in faith, guided by compassion, and open to the sacred in every encounter.

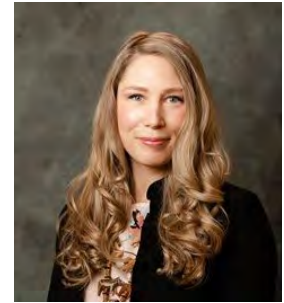
"The best way to find yourself is to lose yourself in the service of others." – Mahatma Gandhi



Some of the Dietary Staff

LIFE ENRICHMENT REPORT

Leana Nielsen



In 2025, the Resident Experience and Recreation department achieved a remarkable 83% resident participation rate. Our commitment to holistic wellness was reflected in the delivery of 3,400 sessions across social, physical, emotional, and intellectual dimensions.

Our transportation services remained a vital lifeline; despite the coach being temporarily out of commission, we successfully coordinated 78 outings and assisted 501 residents either with grocery shopping or engaging sight seeing tours, thanks to our dedicated Coach Drivers. The most exciting news for our coach in 2025 is that with the help of our Manor Resident Association, it received a vibrant brand refresh with new decals. This has served as a visual ambassador that clearly communicates the Canterbury identity and our community every time the coach has been on an outing.

Lastly, it was observed that there was a need for more onsite services, such as walker/wheelchair clinics, hearing clinics & Optometry. Life Enrichment began efforts to source these services to come onsite that not only increase residents' quality of life but also takes the stress away from residents struggling to access these care services offsites.

FACILITIES & OPERATIONS REPORT

Bruce Andrusiak



This past year, the Facilities team focused on advancing long-term capital planning, improving building systems, and strengthening operational sustainability across our site.

A key strategic initiative was the progression of the Manor Envelope Design Project. In collaboration with Wade Engineering, the project has advanced through the proposal stage to a completed conceptual design with drawings. Current efforts are focused on identifying and securing government grant funding to support the next phase of planning and development.

Significant cost avoidance was achieved through targeted capital maintenance strategies. Critical repairs to the Court roof were completed in collaboration with our roofing consultant, allowing for the deferral of major capital expenditures originally planned for 2025 and 2026. This work, completed at a cost of approximately \$15,000, enabled the postponement of an estimated \$1.3 million in 2025 and \$3.02 million in 2026 capital projects.

Enhancing safety and security remained a priority. Phase 1 of the security camera upgrade project was successfully completed, replacing 19 analog cameras across the Court and Manor with high-resolution digital systems and installing a 32-channel PVR. Planning is underway for Phase 2 in 2026, which will focus on expanding and optimizing camera coverage throughout the Manor.

The organization also secured a new revenue-generating partnership through the successful negotiation of a rooftop lease agreement with Telus. This agreement will see the installation of nine cellular antennas and supporting equipment at the Heights building, generating approximately \$20,000 in annual lease revenue. Installation is scheduled for completion in September 2026.

Overall, these initiatives reflect a proactive and strategic approach to asset management, financial stewardship, and organizational sustainability.

HOSPITALITY REPORT

Ram Sharda



In 2025, our Hospitality Services portfolio, which includes Dietary, Housekeeping, and related support services continued to play a vital role in enhancing the daily living experience of our residents. Despite a complex operating environment, our team remained focused on delivering high-quality, resident-centered services while maintaining strong operational performance.

The year presented notable challenges related to food cost inflation and ongoing supply chain disruptions. Through disciplined purchasing practices, strategic sourcing, and continuous cost monitoring, we were able to mitigate some of these pressures. Nevertheless, overall food expenditure increased despite proactive management efforts.

Looking ahead, industry projections, including those from Dalhousie University, indicate continued upward pressure on food prices into 2026, reinforcing the need for strategic leadership to address the narrowing profit margins.

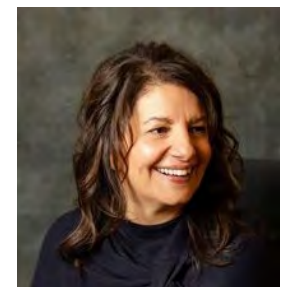
Higher occupancy levels contributed to increased service demand. In 2025, the Dietary team prepared and served 156,964 meals, demonstrating both the scale of our operations and the team's ability to consistently meet resident needs with efficiency and care.

Housekeeping services experienced heightened demand driven by increased resident acuity and more frequent room turnovers. In addition, the inclusion of weekly housekeeping in Manor accommodation fees led to further growth in service volumes.

Overall, the Hospitality Services team demonstrated resilience and adaptability in the face of rising costs and growing demand, while continuing to support the comfort, dignity, and well-being of our residents.

HUMAN RESOURCES REPORT

Rita Filice



In 2025, our strategic focus from an HR perspective was employee engagement. Employee engagement is at the very core of building a strong, thriving culture and workforce. In the first quarter of the year, we launched the Heart of Canterbury Employee Recognition Program, a first of its kind at Canterbury. The program recognizes and honors 3 employees per month who consistently demonstrate exceptional performance, commitment and contributions to Canterbury Foundation. As part of the program design, there was an intentional effort for the selection committee to be comprised of employees and leaders who are responsible for selecting the award recipients. The awards are based on 4 categories – Care, Stronger Together, Champion and Inspire. Our employees and their voices matter at Canterbury Foundation and this was one way to engage our staff in a program that has such a rewarding impact. In addition, engagement in the program purposely involved residents and families who were invited to nominate employees who exemplify the values of the organization, go above and beyond in their role, inspire others through their dedication and positive impact. The goal is to capture brilliant performance with employees who live, work and lead with heart. The program has been an overwhelming success and truly describes the heart of our home.

Our Occupational Health and Safety program continues to reach new levels in workplace health and safety year over year. We are thrilled to report that in 2025, staff incident reporting increased by 60% which demonstrates our employee's commitment to workplace health and safety every day. On the Certificate of Recognition (COR) front, 2025 was a maintenance audit year and we passed with a 10% increase in score over prior year. Our work focused on 3 areas 1) revitalizing the Learning Center platform and identifying new training opportunities to increase knowledge in clinical/nonclinical topics and educate staff to work safely 2) updating policies and improving documentation for workplace inspections and investigations 3) refreshing the emergency preparedness and hazard assessment program.

Working safely is everyone's responsibility, and we are grateful to have a knowledgeable team willing to make sure Canterbury is a safe, positive place for everyone to come work, and to get home safe.

As the year came to a close, it was not hard to reflect on the many proud moments with our employees and the residents we serve. It is a privilege to bear witness the hard work and continued dedication of our staff. We are extremely grateful that they choose to work at Canterbury Foundation. I can safely say that we are family, we are community, and we are incredibly fortunate to collectively call Canterbury Foundation home.

FUND DEVELOPMENT REPORT

2025 was a milestone year for Fund Development at Canterbury, marked by meaningful growth, community engagement, and the introduction of new signature events.

In 2026, we proudly launched our inaugural Heart Luncheon, a signature event designed to raise awareness and \$50,000 in support of all levels of tailored seniors' care under one roof. The luncheon united donors, partners, and community members in celebration of compassionate care, raising **\$68,477**, surpassing its initial goal. This event not only advanced funding for critical programs but also highlighted the Canterbury experience, connecting the community directly to the heart of our work.

Our 6th Annual Promise of Home Campaign also demonstrated the incredible generosity of our community. Running through the holiday season, the campaign raised an outstanding **\$218,345**, our most successful year to date. These contributions directly support enhanced programming, resident experiences, and the delivery of person-centered care across all levels of our community.

As we look ahead, Fund Development will continue to focus on deepening relationships, growing community awareness, and creating meaningful opportunities for donors to engage with Canterbury's vision. Through innovation and connection, we remain committed to ensuring that every senior experiences the promise of home, supported by compassionate care at every stage of their journey.

It is because of our donors that Canterbury can continue to evolve, expand, and lead in delivering holistic, individualized care. We are deeply grateful for your ongoing support.



OUTLOOK

The outlook for 2026 is one of cautious optimism for the Canterbury Foundation. Building on the momentum of the past year, the organization anticipates continued progress in its financial recovery, alongside further growth in occupancy across its communities. These gains position Canterbury to advance meaningfully into the second year of its three-year strategic plan, with a clear focus on delivering measurable outcomes and strengthening long-term sustainability.

At the same time, the organization recognizes that important challenges remain. While financial performance is improving, Canterbury is not yet beyond the pressures that have shaped recent years. Ongoing cost escalation—particularly in labour within an increasingly competitive market—continues to require careful attention. In addition, capital maintenance needs associated with aging infrastructure will demand thoughtful planning and investment to ensure the safety, comfort, and quality of residents' environments.

Navigating this landscape will require continued discipline in fiscal management and strong, strategic leadership. By maintaining this focus, Canterbury is well-positioned to build on its progress, address emerging pressures, and sustain the high standard of care and service delivery that defines the organization. With a clear direction and a skilled team, Canterbury remains confident in its ability to move forward with resilience and continue to hold its place in the sector as an industry leader.



Staff at the Long Service Awards in September

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Sperber, Robyn
Standring, Christine
Stewart, Clare
Stitz, Marshall
Taylor, Jim
Tetreau, Tara
Townend, Roy
Trenchard, Sue
Vermeulen, Ellen
Vernon, Dianne
Walker, Doran
Watt, Penny
Whistance-Smith, Andrew & Nancy
Wiedrick, Candida
Williams, Beverley
Woolnough, Nelva
Wozniuk, Valerie
Zapf, Tim



2025 TEAM

2025 BOARD OF DIRECTORS

CHAIR, Diann Bowes

VICE CHAIR, Tyson Breitreutz

SECRETARY, Linda Wood Edwards

TREASURER, Clare Stewart

Philip Warner

Graham Henderson

David Hopkyns

Rev. Jordan Giggey (Honorary Director)

Mary Paul

Penny Holmes

Keith Farquharson

Bob Watt

2025 MANAGEMENT TEAM

Chief Executive Officer

Heidi Hadubiak

Director, Hospitality

Ram Sharda

Finance Controller

Michelle Marshall

Director, Health Services

Stephanie Turenne

Director, Community & Business Development

Sacha Cooper

Manager, Facilities

Bruce Andrusiak

Director, Human Resources

Rita Filice

Fund Development Specialist

Madeline Verhappen (January-July)

Manager, Resident Experience

Leana Nielsen

Executive Assistant

Glyn Eales



Staff at Halloween

COMMITTEES

FINANCE, AUDIT & RISK COMMITTEE

Clare Stewart *
Diann Bowes
Tyson Breitreutz
Phil Warner
Bob Watt
Gregory Banack
Heidi Hadubiak **
Michelle Marshall ** (Finance Controller)

QUALITY COMMITTEE

Penny Holmes *
Mary Paul
Sharon Bell (Family member of resident)
Davis Farquharson (Canterbury Resident)
Heidi Hadubiak **
Sacha Cooper ** (Business Development Director)
Stephanie Turenne ** (Health Services Director)

NOMINATING SUB-COMMITTEE

Graham Henderson
David Hopkyns
Nancy Saha
Heidi Hadubiak **

GOVERNANCE COMMITTEE

Linda Wood Edwards *
Nancy Saha
Philip Warner
Graham Henderson
Clare Stewart
Keith Farquharson
Heidi Hadubiak **

CEO EVALUATION COMMITTEE

Diann Bowes *
Tyson Breitreutz
Penny Holmes
Keith Farquharson

ACCREDITATION COMMITTEE

Penny Holmes *
Linda Wood Edwards
Diann Bowes
Heidi Hadubiak **

NOTE: * denotes Committee Chair
** denotes Ex Officio status



Fun at Christmas



Hawaiian day

PAST PRESIDENTS & CHAIRS

May 2024 - present	Diann Bowes
May 2022 - May 2024	Mary Paul
May 2020 - May 2022	Scott Watson
May 2018 - May 2020	Scott Belamisca
Sept 2014 - May 2018	Brian Popp
May 2014 - Sept 2014	Ed Paul
May 2012 - May 2014	Rick Paterson
May 2010 - May 2012	Diann Bowes
May 2008 - May 2010	Don Hussey
May 2006 - May 2008	Cheryl Nattress
April 2004 - May 2006	Roger Thomson
April 2002 - April 2004	David Angus
April 2000 - April 2002	L. Neil Gower, Q.C.
April 1998 - April 2000	Darry Harrison
April 1994 - April 1998	Helen Otto
April 1993 - April 1994	Paul Tuckwell
1990 - 1992	Bob Choate
1987 - 1989	Tom Adams
1984 - 1986	Remi St. Pierre
1972 - 1983	Ron Grantham

FOUNDATION MEMBERS

Acton, Darlene
 Banack, Greg
 Belamisca, Scott
 Bowes, Diann
 Breikreutz, Tyson
 Domanski, Dan
 Farquharson, Keith
 Freeman, Terry
 Giggey, Rev. Jordan *
 Glanfield, Florence
 Graesser, Robert A.
 Henderson, Graham
 Holmes, Penny
 Hopkyns, David
 MacLean, Lois
 McClung, Kelly
 Montgomery, F. Scott
 Norton, Barbara
 Oliver, Rev. Sue *
 Otto, Helen
 Paul, Ed
 Paul, Mary
 Prentice, Rick
 Saha, Nancy
 Sherlock, Jo-Ann
 Stewart, Clare
 Thomson, Roger
 Unsworth, Margaret
 Warner, J. Philip
 Watson, Martha
 Watt, Bob
 Wiznura, Richard
 Wood Edwards, Linda
 Young, Ryan



* denotes Honorary Foundation Member



51 years of providing the promise of home to Edmonton seniors